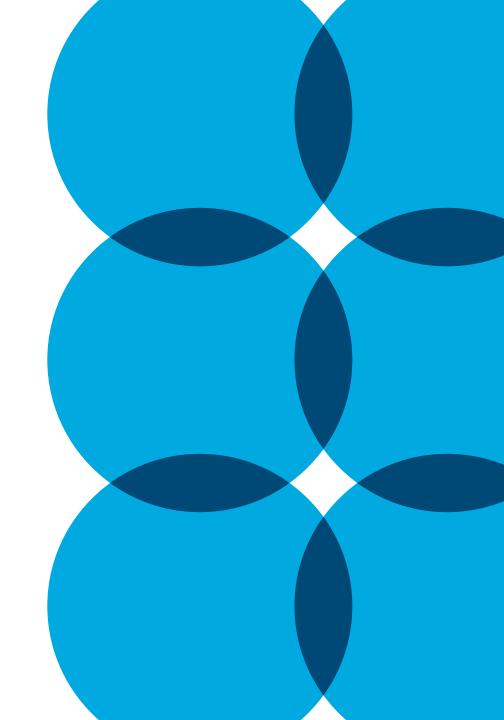
# **ANNUAL GENERAL MEETING**

May 15, 2015



# ROBERT BROWN CHAIRMAN





# **BOARD OF DIRECTORS**



Alan Rossy

Rupert **Duchesne** 

Joanne Ferstman

Hon. Michael Fortier

Douglas Port

Beth Horowitz Chairman **Robert Brown** 

David Laidley

Roman Doroniuk



# **JOHN FORZANI (1947 - 2014)**





### **INVESTMENT HIGHLIGHTS**

- A global leader in data-driven marketing and loyalty analytics
- Excellent progress in 2014 positions Aimia well for the future
- Attractive business model with strong cash flow generation and balance sheet
- Focused on leading governance and executive compensation practices
- Track record of delivering significant returns to shareholders
- Strong management team with unparalleled experience and track record



## **TODAY'S AGENDA**

- Formal Part of the Meeting
- Financial Highlights
- Strategic Overview
- Q&A
- Closing Remarks



### FORWARD-LOOKING STATEMENTS

Forward-looking statements are included in this presentation. These forward-looking statements are typically identified by the use of terms such as "outlook", "guidance", "target", "forecast", "assumption" and other similar expressions or future or conditional terms such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "predict", "project", "will", "would", and "should". Such statements may involve but are not limited to comments with respect to strategies, expectations, planned operations or future actions.

Forward-looking statements, by their nature, are based on assumptions and are subject to important risks and uncertainties. Any forecasts, predictions or forward-looking statements cannot be relied upon due to, among other things, changing external events and general uncertainties of the business and its corporate structure. Results indicated in forward-looking statements may differ materially from actual results for a number of reasons, including without limitation, dependency on significant Accumulation Partners and clients, failure to safeguard databases, cyber security and consumer privacy, changes to the Aeroplan Program, reliance on Redemption Partners, conflicts of interest, greater than expected air redemptions for rewards, regulatory matters, retail market/economic conditions, industry competition, Air Canada liquidity issues, Air Canada or travel industry disruptions, airline industry changes and increased airline costs, supply and capacity costs, unfunded future redemption costs, changes to coalition loyalty programs, seasonal nature of the business, other factors and prior performance, foreign operations, legal proceedings, reliance on key personnel, labour relations, pension liability, technological disruptions and inability to use third-party software, failure to protect intellectual property rights, interest rate and currency fluctuations (including currency risk or our foreign operations which are denominated in a currency other than the Canadian dollar, mainly pound sterling, and subject to fluctuations as a result of foreign exchange rate variations), leverage and restrictive covenants in current and future indebtedness, uncertainty of dividend payments, managing growth, credit ratings, audit by tax authorities, as well as the other factors identified throughout Aimia's MD&A and its other public disclosure records on file with the Canadian securities regulatory authorities.

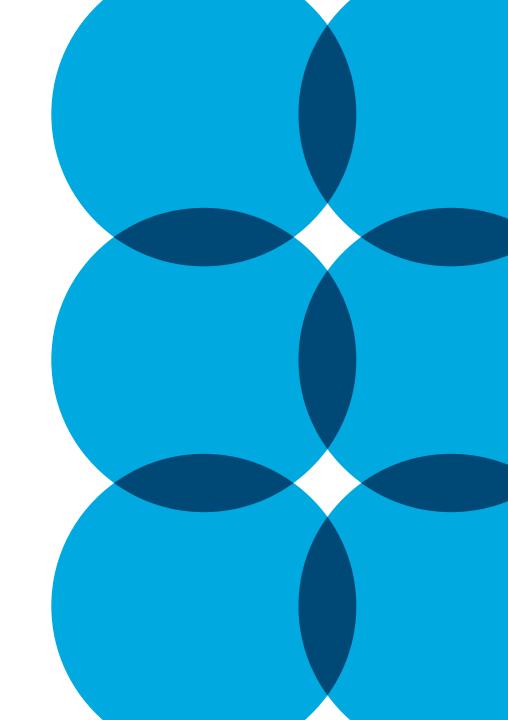
In particular, slides 11, 13 and 19 of this presentation contain certain forward-looking statements with respect to certain financial metrics in 2015. Aimia made a number of general economic and market assumptions in making these statements, including assumptions regarding currencies, the performance of the economies in which the Corporation operates and market competition and tax laws applicable to the Corporation's operations. The Corporation also made certain assumptions with respect to the financial impact of the outcome of its ongoing negotiations with each of TD and CIBC in relation to the Aeroplan financial card agreements as a result of changes to credit card interchange rates implemented as of April 30, 2015. The Corporation cautions that the assumptions used to make these statements with respect to 2015, although reasonable at the time they were made, may prove to be incorrect or inaccurate. In addition, these statements do not reflect the potential impact of any non-recurring or other special items or of any new material commercial agreements, dispositions, mergers, acquisitions, other business combinations or transactions that may be announced or that may occur after May 15, 2015. The financial impact of these transactions and non-recurring and other special items can be complex and depends on the facts particular to each of them. We therefore cannot describe the expected impact in a meaningful way or in the same way we present known risks affecting our business. Accordingly, our actual results could differ materially from the statements made on slides 11, 13 and 19 of this presentation.

The forward-looking statements contained herein represent the Corporation's expectations as of May 15, 2015 and are subject to change. However, Aimia disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required under applicable securities regulations.

For further information, please contact Investor Relations at 416 352 3728 or angela.mcmonagle @aimia.com.



# **DAVID ADAMS**EVP AND CFO



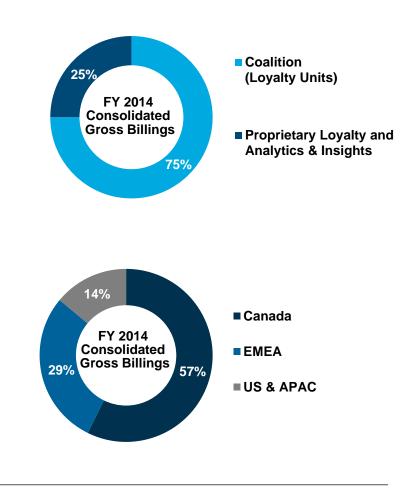


# **GLOBAL SCALE AND SCOPE**



## **STRONG FINANCIAL PERFORMANCE IN 2014**

(in million CAD)	2014 Actual	2014 Guidance
Gross Billings YoY % growth	2,686.6 <b>+9.3%</b>	7% to 9%*
Adjusted EBITDA  Margin	316.4 <b>+11.8%</b>	12.0%
Free Cash Flow before Dividends Paid	287.0	230 to 250 <sup>(2)</sup>
Capital Expenditures	81.5	70 to 80



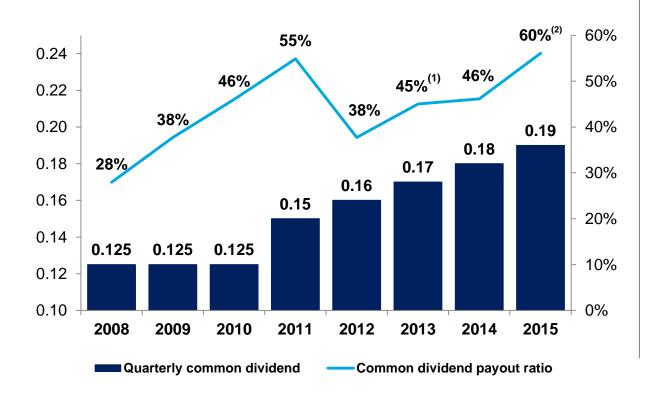


<sup>(1)</sup> Calculated as: (Free Cash Flow before common and preferred dividends paid, less preferred dividends paid) / weighted average common shares outstanding.

<sup>(2)</sup> The original 2014 guidance issued on February 26, 2014 for Free Cash Flow was a target range of \$230.0 to \$250.0 million which was updated on August 14, 2014 to a revised target of in excess of \$270.0 million.

### **DIVIDENDS AND SHARE BUYBACKS**

# QUARTERLY DIVIDENDS PER COMMON SHARE\* & PAYOUT RATIO<sup>(3)</sup>



#### SHARE BUYBACKS

- Renewed normal course issuer bid for 2015/16
- Repurchased ~\$333M of common shares between 2010 to 2013 pursuant to NCIB
- Repurchased
   ~\$150M of common
   shares since the end
   of Q3 2014 under the
   current NCIB



<sup>\*</sup> Quarterly dividends paid in June each year.

<sup>1)</sup> Free cash flow before dividends paid adjusted for the \$172.5 million CIBC conveyance payment and related harmonized sales tax paid in the fourth quarter of 2013.

<sup>(2)</sup> Estimated assuming the mid-point of the 2015 guidance for Free Cash Flow range of \$220 to \$240 million.

<sup>3)</sup> Calculated as common dividends paid divided by Free Cash Flow before dividends paid less preferred dividends paid.

# **BALANCE SHEET AT MARCH 31, 2015**

CASH & INVESTMENTS	Morek
\$ millions	March 31, 2015
Cash and cash equivalents	514
Restricted cash	27
Short-term investments	127
Long-term investments in bonds	212
Cash and Investments	880
Aeroplan reserves	(300)
Other loyalty programs reserves	(141)
Restricted cash	(27)
Air Miles Middle East	(100)
Working capital requirements	(110)
Surplus Cash	200

DEBT \$ millions	Interest Rate	Maturing	March 31, 2015
Revolving Facility <sup>(1)</sup>		Apr. 23, 2019	-
Senior Secured Notes 3	6.95%	Jan. 26, 2017	200.0
Senior Secured Notes 5	4.35%	Jan. 22, 2018	200.0
Senior Secured Notes 4	5.60%	May 17, 2019	250.0
Total Long-Term Debt			650.0
Less Current Portion			(0.0)
Long-Term Debt			650.0
PREFERRED SHARES \$ millions	Interest Rate	Maturing	March 31, 2015
Preferred Shares (Series 1)	4.50%(2)	Perpetual	98.8
Preferred Shares (Series 2)	Floating (3)	Perpetual	73.7
Preferred Shares (Series 3)	6.25%(4)	Perpetual	150.0
Total Preferred Shares			322.5



<sup>(1)</sup> As of March 31, 2015, Aimia held a \$300.0 million revolving credit facility maturing on April 23, 2018. On May 5, 2015 the revolving credit facility was amended to extend the maturity date to April 23, 2019. Interest rates on this facility are tied to the Corporation's credit ratings and range between Canadian prime rate plus 0.20% to 1.50% and Bankers' Acceptance and LIBOR rates plus 1.20% to 2.50%. As of March 31, 2015, Aimia also had irrevocable outstanding letters of credit in the aggregate amount of \$55.1 million which reduces the available credit under this facility.

<sup>(2)</sup> Annual dividend rate is subject to a rate reset on March 31, 2020 and every 5 years thereafter.

<sup>(3)</sup> Annual dividend rate is based on the 90-day Government of Canada Treasury Bill yield + 3.75%.

<sup>(4)</sup> Annual dividend rate is subject to a rate reset on March 31, 2019 and every 5 years thereafter.

### **Q1 2015 AND FULL YEAR GUIDANCE**

### Q1 2015 Highlights

Gross Billings: \$595.2M

Adjusted EBITDA: \$52.1M or 8.8% of Gross Billings

Free Cash Flow before dividends paid \$5.2M

Capital Expenditures \$20.5M

### FY 2015 Guidance<sup>(1)</sup>

•Gross Billings: \$2.56 to \$2.61B

•Adjusted EBITDA margin: ~ 9%

•Free Cash Flow<sup>(2)</sup>: \$220 to \$240M

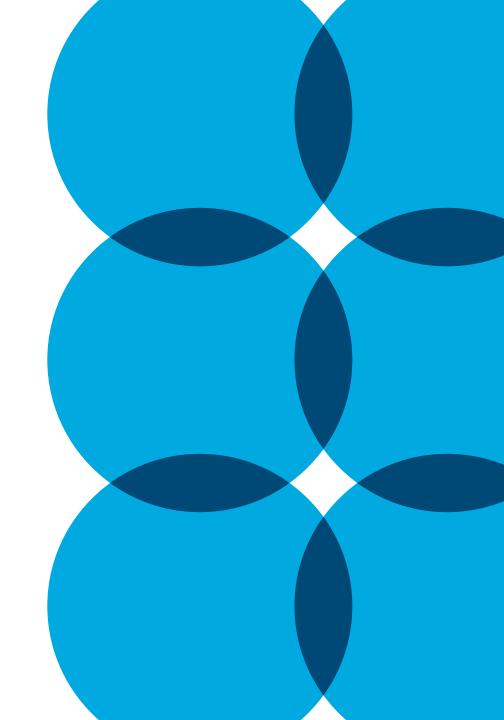
•Capital Expenditures: \$70 to \$80M

<sup>2)</sup> Free Cash Flow before common and preferred dividends paid.



<sup>1)</sup> Please refer to the May 15, 2015 press release for a description of the assumptions made and the risks related to forecasts.

# RUPERT DUCHESNE GROUP CHIEF EXECUTIVE





## **AIMIA: MAKING BUSINESS PERSONAL**

# Data-driven marketing and loyalty analytics company operating in 20 countries internationally

Three core businesses:



Coalition loyalty









Proprietary loyalty and platforms



Data analytics & insights





# OUR GLOBAL GROWTH STRATEGY REMAINS FOCUSED ON LEADING THE MARKET

### **Strategic Aspirations**

### **Strategic Pillars**

- Be the recognized global leader in data-driven marketing and loyalty analytics
- Make business personal by inspiring brands to build unparalleled relationships with their customers
- Make engagement more relevant and rewarding

- 1 Strengthen our current position
  - Codify and replicate successful models globally
  - 3 Break away from the pack with distinctive capabilities
- 4 Evolve our operating model



## **INVESTMENTS SUPPORT GROWTH AND DELIVER RETURNS**

Coalition Loyalty	Analytics & Insights	Proprietary Loyalty
nectar	ΛΙΜΙΛ	ΛΙΜΙΛ
CLUB Premier et 中国奖励 ChinaRewards	12 cardlytics	card <b>lytics</b>
Loyalty Programme	Fractal	Smart Butten

- \$1billion invested (net of cash) since 2007 (includes LMG and Carlson Marketing)
- Many early stage investments
- Leveraging know-how across the company
- Contributed \$100 million to Adjusted EBITDA in each of the last 3 years



### 2014: AN EXCEPTIONAL YEAR OF PROGRESS

- Aeroplan Transformation successfully executed in 2014 and on track for long term growth
  - Net co-branded cards acquired by TD, CIBC & AMEX ~400,000
  - Miles issued, excluding promotional miles, increased 5.6%
  - Membership and engagement grew with average accumulation up 17%
- Transformation & transitions completed in Air Miles Middle East and underway in Nectar in UK and Italy.
- Growth in Mexico and expansion of coalitions in Spain and Asia.
- Strong momentum in retail data analytics, doubling client base in 2014 and expanded global footprint.
- Initial sales of new Aimia loyalty platforms (ALP, ACP) and continued sales of Smart Button providing foundation for growth in proprietary loyalty.



### **2015 AND BEYOND**

- Aeroplan transformation stability; sustainable growth over long term.
- Complete transitions at Nectar in UK and Italy return to growth in EMEA.
- Capitalize on momentum to grow retail data analytics to material scale globally.
- Leverage platforms to grow proprietary loyalty in US & APAC, expand in Canada and Europe.
- Focus on developing existing assets; global coalition opportunities.
- Continue to deliver attractive returns to shareholders.



## DELIVERING RETURNS THROUGH OUR SOCIAL PURPOSE

### Three pillars support Aimia's social purpose SOCIAL **PURPOSE** 1. LOYALTY 2. EMPLOYEES & **FOR GOOD COMMUNITIES** We are exploring loyalty's We are sharpening our focus on skills based giving, leveraging potential to help businesses our unique talents to create and individuals have a positive impact on our world and the most social value our communities 3. RESPONSIBLE **BUSINESS PRACTICES** We are holding ourselves to the highest ethical and business standards; continuously improving how we operate



### CONTINUED RETURNS TO SHAREHOLDERS

### **FREE CASH FLOW\***

#### **RETURN OF CAPITAL**

#### **Generated**

~\$1.7 billion between 2008 and Q1 2015



#### **Paid**

~\$0.9 billion in dividends between 2008 and Q1 2015 (~53% of FCF)

### Repurchased

~\$0.5 billion common shares under NCIB since 2010 to May 15, 2015

>80% of cumulative Free Cash Flow returned to shareholders since 2008



## **AIMIA: IN SUMMARY**

- Well positioned to be a leader in data-driven marketing and loyalty analytics
- Solid market positions and brand strength provide significant barrier to entry
- Global strategy and resources to remain at the forefront of the industry
- Cash generative business model that delivers value to customers and consumers
- Focused on growth and delivering total returns to shareholders over the long term









